

The Big Guys

THERE ARE some pretty big in-plants in North America. To find out who they are, we surveyed our readership. Not all of the largest in-plants replied, but most of them did, allowing us to create two lists:

- The largest in-plants according to the number of full-time-equivalent employees. (Half of the part-time/temporary employee count was added to the full-time figure.)
- The largest in-plants according to sales. (If a sales figure was not provided, the annual budget was used.)

The rankings below and on page 30 will give you a quick look at some (but not all) of the giants in the in-plant industry. For even more, visit InPlantGraphics.com.

Largest In-plants by Employees

In-plant	Employees
1 U.S. Government Printing Office	1,200
2 Allstate Insurance	637.5
3 The Church of Jesus Christ of Latter-day Saints	394.5
4 State of California	295
5 Brigham Young University	157.5
6 State of Washington	123.5
7 North Carolina Correction Enterprises	120
8 University of Washington	117.5
9 Bridge Publications	115
9 Unum Group	115
11 University of Oklahoma	93
12 Ohio State University	81
12 University of Missouri-Columbia	81
14 Horizon BCBS-NJ	78.5
15 Washington State University	75.5
16 CVS/Caremark	72
16 Purdue University	72
16 County of Nassau (NY)	72
19 Merck & Co.	70
19 Spartan Stores	70
21 Yale University	65
22 The Cincinnati Insurance Co.	64
23 University of Texas-Austin	63
24 Mayo Clinic	62.5
25 Louisiana State University	61.5
26 University of Minnesota	61
27 State of Missouri	58.5
27 State of Ohio	58.5
29 State of Louisiana	58
30 Tyson Foods	57.5
31 University of Tennessee	52
32 Department of State Health Services (TX)	51
33 AARP	50
34 Iowa State University	48.5
35 City of Los Angeles	47
35 State of Kansas	47
37 University of California-Berkeley	46.5
38 Securian Financial Group	46
39 Pennsylvania Department of General Services	45
40 University of North Texas	44.5

In-plant	Employees
41 ConocoPhillips	44
41 University of Iowa	44
41 World Bank	44
44 Houston Independent School District	43.5
44 University of Illinois-Urbana-Champaign	43.5
46 University of Arkansas	43
46 University of North Carolina-Chapel Hill	43
48 State of Tennessee	42
49 University of Oregon	39.5
50 Indiana University	39
51 University of California-Riverside	38.5
52 University of California-Davis	36.5
53 University of St. Thomas	36
54 University of Alabama	35
55 DEMCO	34
56 Montgomery County Public Schools (MD)	33.5
57 Briggs & Stratton	31
58 Duke University	29
59 Lockheed Martin Missiles and Fire Control	27.5
59 Michigan State University	27.5
61 City and County of San Francisco	27
61 Oregon State University	27
63 Vanderbilt University	26
64 University of Texas Health Science Center-Houston	25.5
65 Hennepin County	24
65 Massachusetts Institute of Technology	24
67 City of Portland	23
67 CPS Energy	23
67 Knights of Columbus	23
67 LifeWay	23
67 Western & Southern Financial Group	23
72 Advocate Health and Hospitals Corp.	22.5
73 University of Delaware	22
73 University of Nebraska Medical Center	22
75 Fred Meyer Stores - Division of Kroger	21.5
76 Continental Airlines	20
77 Colorado Springs School District 11	18.5
77 University of Dayton	18.5
77 University of Wisconsin-Milwaukee	18.5
80 New York City Department of Health	18

81	The Hershey Co.	17
81	The Metropolitan Museum of Art	17
81	Santa Anita Park	17
81	University of Colorado	17
85	Pinellas County School District	16
85	State of New Mexico	16
85	University of Mississippi	16
85	Villanova University	16
89	Hawaii State Department of Education	15.5
89	Oklahoma City Central Services	15.5
91	University of Texas-Arlington	15
92	Ave Maria Press	14
92	Mary Kay Inc.	14
92	McGill University Health Centre	14
95	University of North Carolina-Wilmington	13.5

95	University of Southern Indiana	13.5
97	Shelby County Government (TN)	12
97	Southwest Gas Corp.	12
99	Ball State University	11.5
99	College of the Holy Cross	11.5
101	Ashland Inc.	11
101	Mercy Health Partners	11
103	University of Melbourne (Australia)	10.5
104	Georgia-Pacific	10
104	Oakland Schools (MI)	10
106	International Foundation of Employee Benefit Plans	9.5
106	Mesa Unified School District	9.5
108	Kyrene School District	8
109	City of Colorado Springs	7.5
110	Colgate University	6.5